

geckohospitality.com



Dear Friends and Colleagues,

As we close the books on an unprecedented year, Gecko Hospitality is proud to present our 7th annual hospitality management salary report. Our survey has collected data from over 2,500 salaried hospitality management professionals across the United States and Canada between January and December of 2022.

This extensive survey encompasses popular job titles in the restaurant and hospitality industries, covering topics such as gender, geography, turnover rate, and salary increases. We strive to provide definitive insights that inform decisions about salaries for positions within these industries.

Throughout this challenging year, our industry has shown incredible resilience and ingenuity. Despite rumors of a potential recession swirling in the background, we have seen record-breaking sales and occupancy numbers across many sectors of the hospitality industry. This strong performance can be attributed to great leadership making an effort to improve managers' lives with better scheduling and quality of life initiatives such as emphasizing time spent with family. It's more important than ever before to strive for a balance between work and family life. That's why we're always searching for ways to help businesses stay competitive while also providing their staff with meaningful time off opportunities. By taking into account employees' personal needs, companies can become even more successful over time through increased productivity and job satisfaction.

At Gecko Hospitality, we are proud to provide up-to-date reports on the latest trends so that organizations can make informed decisions for their teams regarding wages, benefits packages, and compensation rates that reflect current market conditions. It is our goal to equip you with all the necessary tools needed to fill vital roles within the hospitality industry while providing key stakeholders with reliable information they can trust.

Our salary survey offers valuable insights into current compensation trends in the hospitality industry, giving you an up-to-date understanding of what it takes to attract and retain top talent. We hope that our survey will be a beneficial resource for your future hiring and management decisions. Thank you for your partnership and support – together, we can create an even brighter future for the hospitality industry!

Respectfully,

Robert Krzak
President

Robert Kyak

Gecko Hospitality

CLASSIFICATION DEFINITIONS

Quick Service

Quick service restaurants emphasize speed of service. Operations range from small-scale street vendors with food carts to multi-billion dollar corporations like McDonald's and Pizza Hut. If table seating is available, ordering is not done from the table but from a front counter. Drive-through and take-out service may also be available.

Fast Casual

Fast casual restaurants are primarily chain restaurants, such as Chipotle Mexican Grill and Panera Bread. Their average meal ranges from \$8 to \$15. Fast casual restaurants usually do not offer full table service, but may offer non-disposable plates and cutlery.

Family Dining

Family dining restaurants are full-service restaurants where guests are waited on by a service staff and alcoholic beverages are not served. Average meals range from \$9 to \$13. Chain Examples include: Bob Evans, Perkins, and Cracker Barrel.

Event Dining

Event dining consists of catering and event management companies that can provide once-in-a-lifetime Experiences for guests attending select events. You may see passed hors d'oeuvres by event/catering staff or buffet-style tables set up for guests, but generally there is a prix fixe menu and catering staff tending to guests needs.

Casual Dining

A casual dining restaurant serves moderately-priced food in a casual atmosphere. The average meal would range from \$10 to \$20. Casual dining restaurants typically provide table service. Chain Examples include: Chili's and Applebee's. Casual dining restaurants often have a full bar with separate bar staff, a larger beer menu and a limited wine menu.

Corporate Food & Beverage

Corporate Food & Beverage includes several divisions of the industry such as corporate dining, sports & entertainment, higher education, convention services, banquets and cultural attractions.

Marketplace Dining

Marketplace dining features a wide variety of different food stands & food halls designed to satisfy multiple groups at one time. A marketplace dining venue may have sit-down or walk-up service as well as some alcoholic beverages. The average meal would range from \$10 to \$20. Table service is not usually included and there is usually a station for cleaning up yourself and getting condiments.

Healthcare / Senior Living

Healthcare/Senior Living in the restaurant industry refers to food service, operations and management. Positions ranging from Dining Services Coordinators to Maintenance Directors can be found at healthcare/senior living facilities.

Retail / Grocery

Retail/Grocery establishments consist of retail stores and grocery stores where customers can buy goods for set prices. Chain Examples include grocery stores such as Aldi & Kroger, but can also include coffee shops, car washes, etc.

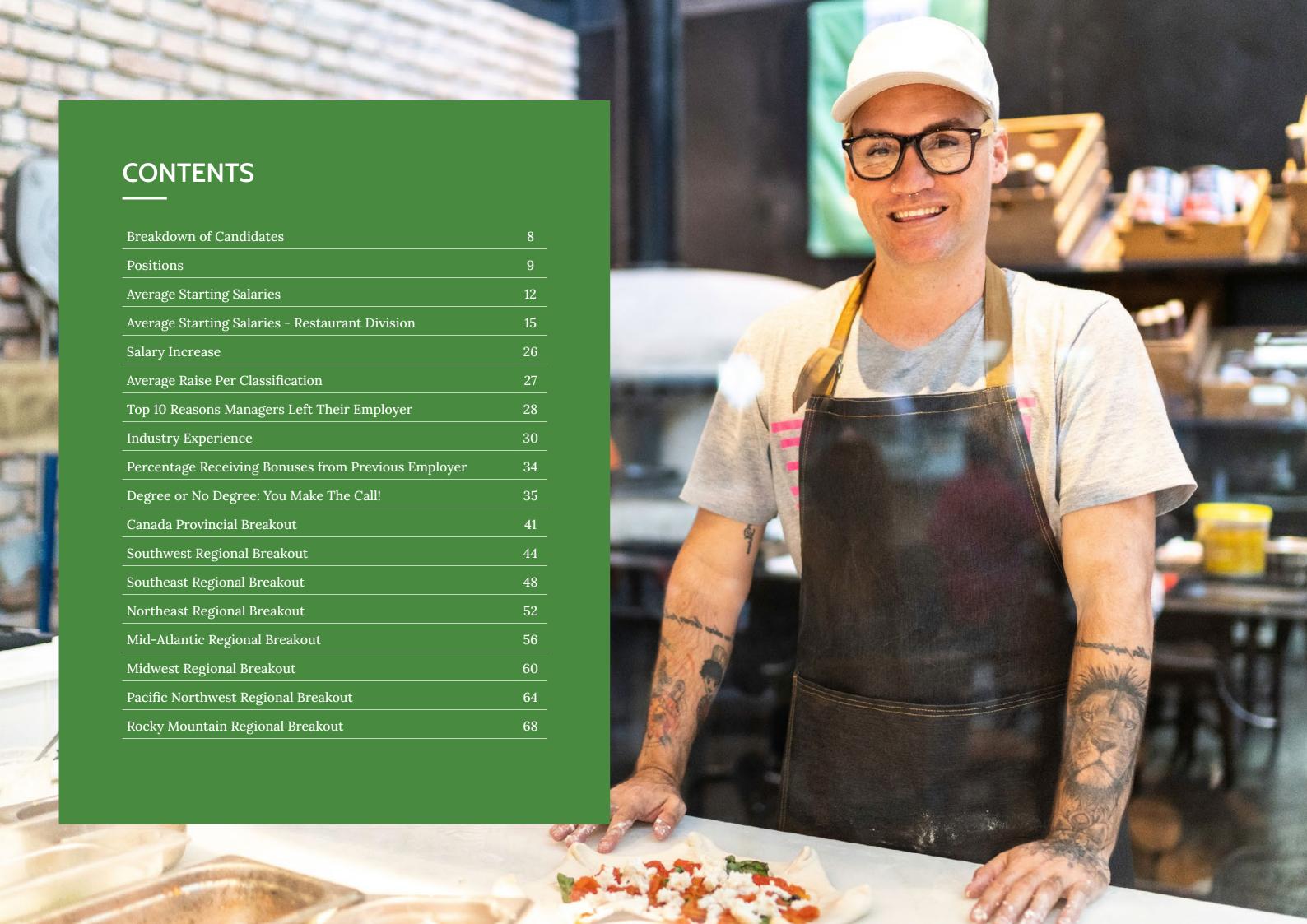
Upscale Casual

Upscale casual restaurants are where you're likely to see a tablecloth, a trained wait staff, and a full bar. The average check is from \$25 to \$50 per person. Some upscale casual restaurants are Fleming's Prime Steakhouse & Wine Bar, Cooper's Hawk Winery & Restaurant, and Burtons Grill.

Upscale Dining

Upscale dining restaurants pamper guests and have higher prices than other restaurants. You are tended to by more than one server and a sommelier will drop by your table. The best known Upscale dining chain restaurants are Ruth's Chris Steak House, Morton's The Steakhouse, and McCormick & Schmick's.





BREAKDOWN OF CANDIDATES

1894

Restaurant Candidates Surveyed

GENDER

Female 551

Male 1343

POSITIONS

(candidates surveyed in each position)

Female		Male	
Area Coach	1	Accounting Specialist	1
Area Director	3	Area Coach	5
Area Leader of Training	1	Area Director	15
Assistant / Co-Manager	103	Assistant / Co-Manager	182
Assistant General Manager	37	Assistant Controller	1
Assistant Restaurant Manager	1	Assistant Culinary Director	1
Attractions Operations Manager	1	Assistant General Manager	104
Bakery Manager	2	Assistant Kitchen Manager	13
Banquet Supervisor	1	Banquet Manager	2
Catering Manager	9	Bar Manager	3
Catering Sales Manager	2	Board Director	1
Chef	2	Catering Manager	3
Chef Tournant	1	Catering Sales Manager	2
Chief of Staff	1	Chef	22
Chief Operating Officer	1	Chef Instructor	1
Director of Catering Sales	1	Co-General Manager	1
Director of Culture & Hospitality	1	Commissary Manager	1
Director Of Operations	3	Controller	3
Director of Sales/ Director of Sales	1	Corporate Chef	4
& Marketing		Culinary Development Director	1
Director of Special Events	1	- Culinary Director	1
Director of Training	1	- Digital Marketing Manager	1
District / Multi-Unit Manager	10	- Director of Banquets	1

POSITIONS

(candidates surveyed in each position)

Female		Male	
Engaged Life Supervisor	1	Director of Catering	1
Event Coordinator	1	Director of Construction	1
Events & Sales Manager	6	Director of Food and Beverage	2
Executive Chef	1	Director of Franchise Operations	1
Fast Track General Manager	4	Director of Operations	12
General Manager	128	Director of Purchasing	1
Graphic Designer	1	Dir of Sales / Dir Sales & Mktg	2
Grocery Manager	2	District / Multi-Unit Manager	14
Hotel Manager	1	Event Sales Manager	1
Hourly (non-supervisory)	2	Executive Chef	59
Hourly Supervisor	4	Executive Sous Chef	1
HR Talent Coordinator	1	Fast Track General Manager	6
Human Resource Director	5	Food and Beverage Director	3
Human Resource Manager	4	Food and Beverage Manager	2
Kitchen Manager	6	Franchise Business Consultant	1
Local Operating Partner	1	Front of House Manager	1
Marketing Manager	3	General Manager	342
Multi-Unit General Manager	1	Multi-Unit General Manager	3
Office Manager	1	General Manager in Training	1
Operations Manager	2	Grocery Manager	3
Pastry Chef	3	Hourly (non-supervisory)	3
Production Manager	1	Hourly Supervisor	7
Regional Manager	4	Human Resource Manager	1
Restaurant Manager	15 9	Human Resources Coordinator	1
Sales Manager	1	IT Technician Specialist	1

POSITIONS

(candidates surveyed in each position)

Female	
Senior Manager	1
Service Manager	1
Shift Leader	1
Shift Supervisor	3
Sous Chef	13
Team Manager	2
Training Manager	2
Venue Manager	1

Kitchen Manager	85
Maintenance Technician	2
Managing Partner	6
Marketing Manager	2
Pastry Chef	1
Plant Production Manager	1
Project Specialist	1
Purchasing Manager	1
Regional Manager	4
Restaurant Manager	301
Revenue Manager	1
Sales Manager	1
Service Technician	1
Shift Supervisor	5
Sous Chef	85
Training Manager	2
Vice President of IT	1



AVERAGE STARTING SALARIES

Classifications	Female	Classifications	Male
Area Coach	\$77,000	Accounting Specialist	\$44,800
Area Director	\$95,000	Area Coach	\$82,600
Area Leader of Training	\$90,000	Area Director	\$89,400
Assistant / Co-Manager	\$52,053	Assistant / Co-Manager	\$57,399
Assistant General Manager	\$54,547	Assistant Controller	\$50,000
Assistant Restaurant Manager	\$49,000	Assistant Culinary Director	\$75,000
Attractions Operations Manager	\$64,500	Assistant General Manager	\$63,903
Bakery Manager	\$56,000	Assistant Kitchen Manager	\$58,431
Banquet Supervisor	\$39,520	Banquet Manager	\$57,500
Catering Manager	\$54,330	Bar Manager	\$50,500
Catering Sales Manager	\$40,940	Board Director	\$68,000
Chef	\$61,250	Catering Manager	\$67,333
Chef Tournant	\$73,000	Catering Sales Manager	\$61,500
Chief of Staff	\$120,000	Chef	\$41,600
Chief Operating Officer	\$225,000	Chef Instructor	\$69,628
Director of Catering Sales	\$90,000	Co-General Manager	\$40,000
Director of Culture & Hospitality	\$70,000	Commissary Manager	\$105,000
Director of Operations	\$103,333	Controller	\$120,000
Director of Sales and Marketing	\$95,000	Corporate Chef	\$120,000
Director of Special Events	\$50,000	Culinary Development Director	\$98,000
Director of Training	\$72,000	Culinary Director	\$92,000
District / Multi-Unit Manager	\$78,250	Digital Marketing Manager	\$82,000
Engaged Life Supervisor	\$58,000	Director of Banquets	\$110,000
Event Coordinator	\$54,000	Director of Catering	\$75,000
Events & Sales Manager	\$64,667	Director of Construction	\$130,000
			_

AVERAGE STARTING SALARIES

Classifications	Female	Classifications	Male
Executive Chef	\$90,000	Director of Food and Beverage	\$82,500
Fast Track General Manager	\$47,120	Director of Franchise Operations	\$100,000
General Manager	\$60,562	Director of Operations	\$120,875
Graphic Designer	\$70,000	Director of Purchasing	\$75,000
Grocery Manager	\$55,000	Dir of Sales / Dir of Sales & Mkt	\$96,500
Hotel Manager	\$50,000	District / Multi-Unit Manager	\$85,607
Hourly (non-supervisory)	\$33,280	Event Sales Manager	\$70,000
Hourly Supervisor	\$35,360	Executive Chef	\$75,858
HR Talent Coordinator	\$62,500	Executive Sous Chef	\$72,500
Human Resource Director	\$91,600	Fast Track General Manager	\$52,666
Human Resource Manager	\$80,533	Food and Beverage Director	\$85,000
Kitchen Manager	\$58,333	Food and Beverage Manager	\$75,000
Local Operating Partner	\$70,000	Franchise Business Consultant	\$70,000
Multi-Unit General Manager	\$90,000	Front of House Manager	\$58,000
Office Manager	\$50,000	General Manager	\$67,998
Operations Manager	\$80,000	Multi-Unit General Manager	\$70,000
Pastry Chef	\$48,720	General Manager in Training	\$65,000
Production Manager	\$45,000	Grocery Manager	\$79,333
Regional Manager	\$84,250	Hourly (non-supervisory)	\$20,000
Restaurant Manager	\$56,888	Hourly Supervisor	\$35,346
Sales Manager	\$65,000	Human Resource Manager	\$100,000
Senior Manager	\$90,000	Human Resources Coordinator	\$47,320
Service Manager	\$45,000	IT Technician Specialist	\$65,000
Shift Leader	\$33,280	Kitchen Manager	\$59,453
Shift Supervisor	\$46,800	Maintenance Technician	\$49,920

AVERAGE STARTING SALARIES

Classifications	Female
Sous Chef	\$60,315
Team Manager	\$41,600
Training Manager	\$79,000
Venue Operations Manager	\$65,000

Marketing Manager \$	887,000 880,000 880,000
Dastry Chef	80 000
1 astry Chei	00,000
Plant Production Manager \$	45,000
Project Specialist \$	575,000
Purchasing Manager \$	110,000
Regional Manager \$	573,000
Restaurant Manager	62,983
Revenue Manager \$	573,000
Sales Manager \$	570,000
Service Technician \$	56,000
Shift Supervisor	\$42,770
Sous Chef	\$71,815
Training Manager \$	575,000
Vice President of IT \$	125,000
Vice President of Operations \$	158,750

RESTAURANT DIVISION

Average Starting Salaries - Female

Area Coach		Assistant Restaurant	Manager
QSR	\$77,000	Casual Theme / Full Service	\$49,000
Area Director		Bakery Manager	
Casual Theme / Full Service	\$97,500	Fast Casual	\$50,000
Fast Casual	\$90,000		
		Banquet Supervisor	
Area Leader of Trainii	ng	Corporate Food	\$39,520
QSR	\$90,000	& Beverage	
Assistant / Co-Monos	for	Catering Manager	
Assistant / Co-Manag Casual Theme / Full Service	\$56,147	Casual Theme / Full Service	\$67,000
Family Style	\$49,630	Fast Casual	\$31,320
Fast Casual	\$50,569	Event Dining	\$65,000
QSR	\$46,145	Marketplace Dining	\$55,000
Upscale Dining	\$54,400	Corporate Food & Beverage	\$61,666
Upscale Casual	\$70,800	<u>a Beverage</u>	
Corporate Food & Beverage	\$53,000	Catering Sales Mana	ger
Senior Living	\$70,000	Fast Casual	\$26,880
	• /	Event Dining	\$55,000
Assistant General Ma	nager		
Casual Theme / Full Service	\$57,120	Chef Casual Theme /	400.000
Family Style	\$60,000	Full Service	\$60,000
Fast Casual	\$52,145	Corporate Food & Beverage	\$62,500
QSR	\$40,598	<u>a peverage</u>	
Upscale Casual	\$62,333	_	

\$90,000

Upscale Dining

Average Starting Salaries - Female

Chef Tournant		Director of Training		
Upscale Dining	\$73,000	Casual Theme / Full Service	\$72,000	
Chief of Staff		— District / Multi-Unit	Manager	
Upscale Dining	\$120,000	Casual Theme /		
		Full Service	\$85,000	
Chief Operating Offi	cer	Fast Casual	\$76,667	
QSR	\$225,000	QSR	\$77,916	
Director of Catering	Sales	Engaged Life Supervi	sor	
Casual Theme / Full Service	\$90,000	Healthcare/Senior Living	\$58,000	
Director of Culture 8	& Hospitality	Event Coordinator		
Corporate Food & Beverage	\$70,000	Upscale Casual	\$54,000	
		Events & Sales Manag	er	
Director of Operation		Corporate Food	άςο οοο	
Fast Casual	\$90,000	& Beverage	\$60,000	
QSR	\$110,000	Casual Theme / Full Service	\$68,333	
Director of Sales and	l Marketing	Event Dining	\$48,000	
QSR	\$95,000	Marketplace Dining	\$75,000	
Zon	μου, ουο	_		
Director of Special Events		Executive Chef		
Event Dining	\$50,000	Event Dining	\$90,000	
Lvent Dining	\$30,000			

RESTAURANT DIVISION

Average Starting Salaries - Female

Fast Track General Ma	8	Hourly (non-super	J/
Casual Theme / Full Service	\$58,000	Corporate Food & Beverage	\$33,280
Fast Casual	\$48,000	_	
QSR	\$35,360	Hourly Supervisor	
General Manager		Casual Theme / Full Service	\$5,886.40 + Tips
Casual Theme / Full Service	\$66,774	Corporate Food & Beverage	\$39,520
Family Style	\$63,500	QSR	\$31,200
Fast Casual	\$59,355	_	
QSR	\$55,612	HR Talent Coordinator	
Retail/Grocery	\$48,000	Corporate Food & Beverage	\$62,500
Corporate Food & Beverage	\$70,000	\	
Upscale Casual	\$100,000	Human Resource Director	
Upscale Dining	\$84,333	Casual Theme / Full Service	\$92,500
		Fast Casual	\$88,000
Graphic Designer		Upscale Casual	\$92,500
Fast Casual	\$70,000	_	. ,
		Human Resource M	Manager
Grocery Manager		Casual Theme /	ģ72 AAA
Fast Casual	\$55,000	Full Service	\$73,000
QSR	\$55,000	Fast Casual	\$93,600
		Event Dining	\$75,000
Hotel Manager			
QSR	\$50,000	Kitchen Manager	
		Casual Theme / Full Service	\$58,333

Average Starting Salaries - Female

Local Operating Partner		Restaurant Manager		
Fast Casual	\$70,000	Casual Theme / Full Service	\$57,846	
Multi-Unit General Manager		Family Style	\$45,625	
		Fast Casual	\$54,738	
Fast Casual	\$90,000	QSR	\$51,368	
Office Manager		Healthcare/ Senior lLiving	\$63,000	
Event Dining	\$50,000	Corporate Food & Beverage	\$50,000	
Operations Manager	•	Upscale Casual	\$62,820	
Operations Manager	[Upscale Dining	\$64,958	
Corporate Food & Beverage	\$80,000			
QSR	\$43,000	Sales Manager		
Pastry Chef		Casual Theme / Full Service	\$65,000	
Fast Casual	\$37,440			
Event Dining	\$60,000	Senior Manager		
	φοσίο σο	Casual Theme / Full Service	\$90,000	
Production Manager		_		
Fast Casual	\$45,000	Service Manager		
Regional Manager		Casual Theme / Full Service	\$45,000	
Casual Theme / Full Service	\$73,500	Shift Leader		
Fast Casual	\$70,000	Fast Casual	\$33,280	
QSR	\$120,000	- 350 04544	, , , , , , , , , , , , , , , , , , ,	

RESTAURANT DIVISION

Average Starting Salaries - Female

Fast Casual	\$46,800
Sous Chef	
Casual Theme / Full Service	\$59,751
Corporate Food & Beverage	\$54,280
Upscale Casual	\$60,000
Upscale Dining	\$71,500
Team Manager	
Fast Casual	\$40,560
Training Manager	
QSR	\$79,000
Venue Operations 1	Manager
Casual Theme / Full Service	\$65,000



Average Starting Salaries - Male

Accounting Specialist		Assistant Controller	
Corporate Food & Beverage	\$44,800	Casual Theme / Full Service	\$50,000
Area Coach		Assistant Culinary Dir	ector
Casual Theme / Full Service	\$100,000	Casual Theme / Full Service	\$75,000
Fast Casual	\$80,000		
QSR	\$76,500	Assistant General Manager	
Area Director		Casual Theme / Full Service	\$62,411
Casual Theme / Full Service	\$107,500	Corporate Food & Beverage	\$66,482
Family Style	\$87,000	Family Style	\$65,000
Fast Casual	\$97,500	Fast Casual	\$61,225
QSR	\$86,200	QSR	\$54,096
Upscale Casual	\$120,000	Upscale Casual	\$70,409
- CPT-000-0	V10000	Upscale Dining	\$75,133
Assistant / Co-Man	ager	— Assistant Kitchen Mar	nager
Casual Theme / Full Service	\$59,709	Casual Theme / Full Service	\$56,020
Corporate Food & Beverage	\$56,500	Fast Casual	\$72,000
Family Style	\$51,285	Marketplace Dining	\$65,000
Fast Casual	\$52,735	Upscale Casual	\$60,000
QSR	\$51,823		
Retail/Grocery	\$52,750	Banquet Manager	
Upscale Casual	\$61,142	Corporate Food	\$40,000
Upscale Dining	\$69,000	& Beverage	
		Event Dining	\$75,000

RESTAURANT DIVISION

Average Starting Salaries - Male

Bar Manager		Chef Instructor	
Casual Theme / Full Service	\$54,000	Corporate Food & Beverage	\$39,500
Event Dining	\$47,000	<u></u>	
		Co-General Manage	er
Board Director		QSR	\$40,000
Casual Theme / Full Service	\$68,000	— Commissary Manag	er
		Fast Casual	\$105,000
Catering Manager			. ,
Casual Theme / Full Service	\$90,000	Controller	
Corporate Food & Beverage	\$52,000	Casual Theme / Full Service	\$120,000
Upscale Casual	\$60,000	Upscale Dining	\$120,000
Catering Sales Manage	\$60,000	Corporate Chef Casual Theme / Full Service	\$112,500
Upscale Dining	\$63,000		
	·	Upscale Casual	\$127,500
Chef		— Culinary Developme	ent Director
Casual Theme / Full Service	\$70,430	Casual Theme /	\$98,000
Event Dining	\$60,000	Full Service	
Upscale Dining	\$41,600	— Culinary Director	
Corporate Food & Beverage	\$50,000	Casual Theme /	\$92,000
Retail/Grocery	\$95,000	Full Service	.,,
Upscale Casual	\$68,333	Digital Marketing M	lanager
		Fast Casual	\$82,000
			. , -

Average Starting Salaries - Male

Director of Banquet	ts	Dir of Sales / Dir of	Sales & Mktg
Event Dining	\$110,000	QSR	\$63,000
		Upscale Casual	\$130,000
Director of Catering	g		
Event Dining	\$75,000	District / Multi-Unit Manager	
Director of Constru	ection	Casual Theme / Full Service	\$111,666
Fast Casual		Fast Casual	\$76,166
rast Casuai	\$130,000	— QSR	\$79,375
Director of Food an	d Beverage	— Event Sales Manage	r
Casual Theme / Full Service	\$80,000	Casual Theme / Full Service	\$70,000
Corporate Food & Beverage	\$85,000	ruii sei vice	
		Executive Chef	
Director of Franchi	se Operations	Casual Theme / Full Service	\$73,275
Casual Theme / Full Service	\$100,000	Corporate Food & Beverage	\$71,125
		Event Dining	\$75,000
Director Of Operati	ions	— Fast Casual	\$75,000
Corporate Food & Beverage	\$96,000	Upscale Casual	\$80,000
Casual Theme / Full Service	\$135,428	Upscale Dining	\$85,800
Fast Casual	\$120,000	Executive Sous Che	f
QSR	\$95,000	Upscale Dining	\$72,500
Upscale Casual	\$200,000	— Opscale Dilling	\$12,500
		Fast Track General	Manager
Director of Purchas Upscale Casual	sing \$75,000	Casual Theme / Full Service	\$52,500
-	. ,	Fast Casual	\$54,500
		QSR	\$52,000

RESTAURANT DIVISION

Average Starting Salaries - Male

Cruise Line	\$85,000	Casual Theme /	\$100,000
Senior Living	\$85,000	Full Service	Ģ100,000
Upscale Casual	\$85,000	— Garant Managaria	Thurston to the
		General Manager in	
Food and Beverage M	anager	Upscale Dining	\$65,000
Casual Theme / Full Service	\$75,000	Grocery Manager	
Corporate Food & Beverage	\$75,000	Casual Theme / Full Service	\$79,000
		Upscale Dining	\$80,000
Franchise Business C	onsultant		
Fast Casual	\$70,000	Hourly (non-supervisory)	
		QSR	\$20,000
Front of House Manag	ger		·
Casual Theme /	\$58,000	Hourly Supervisor	
Full Service	400,000	Casual Theme / Full Service	\$34,820
General Manager		Fast Casual	\$40,560
Casual Theme / Full Service	\$72,839	QSR	\$32,240
Corporate Food & Beverage	\$77,640	Human Resource Manager	
Event Dining	\$67,500	Corporate Food	\$100,000
Family Style	\$65,239	& Beverage	4 - 2,230
Fast Casual	\$63,002		la andinata :
QSR	\$58,659	Human Resources C	oordinator
Retail/Grocery	\$85,000	Corporate Food & Beverage	\$47,320
Upscale Casual	\$79,461		
Upscale Dining	\$93,333	IT Technician Speci	alist

Average Starting Salaries - Male

Kitchen Manager		
Family Style	\$47,500	
Casual Theme / Full Service	\$59,557	
Fast Casual	\$58,900	
Event Dining	\$50,000	
Corporate Food & Beverage	\$64,916	
QSR	\$50,000	
Upscale Casual	\$62,000	
Upscale Dining	\$65,000	
Marketplace Dining	\$50,000	
QSR Casual Theme / Full Service	\$66,690	
Casual Theme /		
Managing Partner		
Casual Theme / Full Service	\$100,000	
Fast Casual	\$125,000	
Marketing Manager	•	
Catering Company	\$52,000	
QSR	\$80,000	
Pastry Chef		
Upscale Dining	\$80,000	

Other \$45,000	
Project Specialist	
Corporate Food & Beverage	\$75,000
Purchasing Manager	
Casual Theme / Full Service	\$110,000
Regional Manager Casual Theme /	400 500
Full Service	\$92,500
Fast Casual	\$55,000
QSR	\$52,000
Restaurant Manager	
Casual Theme / Full Service	\$61,125
Corporate Food & Beverage	\$53,866
Event Dining	\$80,833
Family Style	\$52,239
Fast Casual	\$76,738
QSR	\$53,753
Retail/Grocery	\$80,000
Jpscale Casual	\$64,911
Jpscale Dining	\$65,988

RESTAURANT DIVISION

Average Starting Salaries - Male

Upscale Casual	\$73,000
Sales Manager	
Fast Casual	\$70,000
Service Technician	
QSR	\$56,000
Shift Supervisor	
Family Style	\$44,200
Fast Casual	\$27,040
QSR	\$39,520
Upscale Casual	\$41,600
Upscale Dining	\$45,760
Sous Chef	
Casual Theme / Full Service	\$59,882
Corporate Food & Beverage	\$63,750
Event Dining	\$65,000
Fast Casual	\$73,000
Upscale Casual	\$66,235
Upscale Dining	\$67,956
Training Manager	
Fast Casual	\$75,000

Casual Theme / Full Service	\$125,000
Vice President of Ope	erations
Casual Theme / Full Service	\$180,000
Marketplace Dining	\$85,000



THE FOLLOWING DEPICTS MANAGERS WHO RECEIVED A SALARY INCREASE WHEN **ACCEPTING A MANAGEMENT POSITION WITH A NEW COMPANY**

Gender

Female

154 503 Managers received a

salary increase

1184 Males

365

Managers received a

salary increase



Male

AVERAGE RAISE PER CLASSIFICATION

Classifications	Female
Casual Theme / Full Service	\$7,521
Event Dining	\$10,000
Family Style	\$5,625
Fast Casual	\$6,281
Corporate Food & Beverage	\$6,750
QSR	\$7,657
Retail/Grocery	\$12,000
Healthcare/Senior Living	\$6,500
Upscale Casual	\$6,214
Upscale Dining	\$8,428

Classifications	Male
Family Style	\$6,875
Casual Theme / Full Service	\$7,303
Event Dining	\$5,571
Corporate Food & Beverage	\$7,486
Fast Casual	\$5,390
QSR	\$6,736
Retail/Grocery	\$7,000
Upscale Casual	\$7,797
Upscale Dining	\$7,789



TOP 10 REASONS MANAGERS LEFT THEIR EMPLOYER AND HOW MANY RECEIVED A RAISE WITH THEIR NEW EMPLOYER

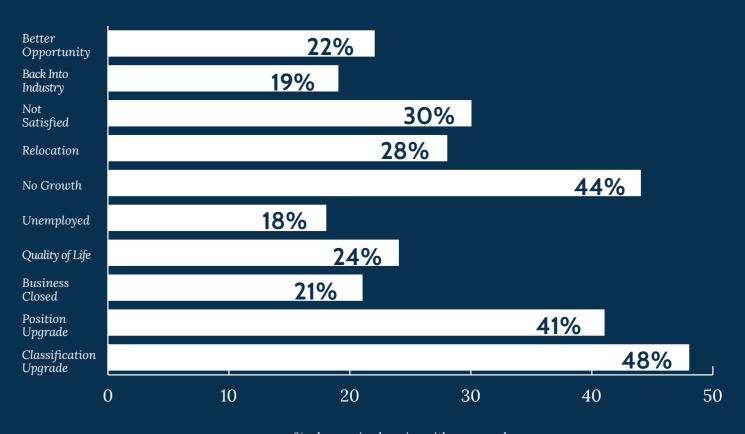
Female | % Received

Better 20% Opportunity Back Into 25% Industry 46% Satisfied 26% Relocation 42% No Growth 23% Unemployed **17%** Quality of Life **Business** 23% Closed Position 60% Upgrade Long Commute 20% 10 20 30 40 50 60

% who received a raise with new employer

TOP 10 REASONS MANAGERS LEFT THEIR EMPLOYER AND HOW MANY RECEIVED A RAISE WITH THEIR NEW EMPLOYER

Male | % Received



% who received a raise with new employer

INDUSTRY EXPERIENCE

Female and Male

Classifications	Years in Business	Jobs in last 5 years
Accounting Specialist	0	5
Area Coach	22	2
Area Director	21	1.7
Area Leader of Training	19	1
Assistant / Co-Manager	13	2
Assistant Controller	7	3
Assistant Culinary Director	14	2
Assistant General Manager	14	2.3
Assistant Kitchen Manager	13.5	2.4
Assistant Restaurant Manager	5	6
Attractions Operations Manager	8	4
Bakery Manager	22	3
Banquet Manager	14.5	3
Banquet Supervisor	15	3
Bar Manager	13	3
Board Director	7	2
Catering Manager	15	2.4
Catering Sales Manager	18	2.75
Chef	14	2.3
Chef Instructor	15	3
Chef Tournant	7	3
Chief of Staff	0	2
Chief Operating Officer	22	2
Co-General Manager	15	3
Commissary Manager	21	1
Controller	23	1.6
Corporate Chef	20.25	2.25

INDUSTRY EXPERIENCE

Female and Male

Classifications	Years in Business	Jobs in last 5 years
Culinary Development Director	20	1
Culinary Director	30	2
Deli Manager	8	1
Digital Marketing Manager	0	3
Director of Banquets	37	1
Director of Catering	11	2
Director of Catering Sales	7	2
Director of Construction	18	2
Director of Culture & Hospitality	23	1
Director of Food and Beverage	22	3.5
Director of Franchise Operations	16	3
Director Of Operations	23	2
Director of Purchasing	17	2
Dir. of Sales/Dir. of Sales & Mktg	18	2
Director of Special Events	32	3
Director of Training	8	1
District / Multi-Unit Manager	21	2
Engaged Life Supervisor	22	3
Event Coordinator	12	5
Events & Sales Manager	11	2.7
Executive Chef	18	2.6
Executive Sous Chef	11	3
Fast Track General Manager	13	1.9
Food and Beverage Director	21	2
Food and Beverage Manager	12.5	1
Franchise Business Consultant	30	1
Front of House Manager	23	1

INDUSTRY EXPERIENCE

Female and Male

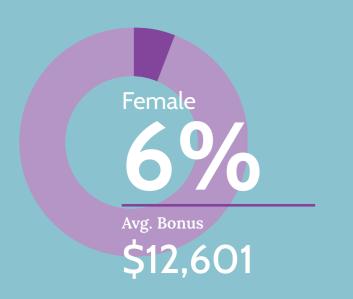
Classifications	Years in Business	Jobs in last 5 years
General Manager	16	2
General Manager in Training	31	2
Graphic Designer	7	3
Grocery Manager	16	2.6
Hotel Manager	4	4
Hourly (non-supervisory)	9	1.5
Hourly Supervisor	10	3.2
HR Talent Coordinator	10	2
Human Resource Director	10	3
Human Resource Manager	17	2.2
Human Resources Coordinator	13	1
IT Technician Specialist	12	1
Kitchen Manager	15	2.6
Local Operating Partner	10	1
Maintenance Technician	4.5	1.5
Managing Partner	22.5	1.8
Marketing Manager	8	2.4
Multi-Unit General Manager	21.25	1.5
Office Manager	12	3
Operations Manager	12.5	2.5
Pastry Chef	10.25	2.25
Plant Production Manager	0	0
Production Manager	7	3

INDUSTRY EXPERIENCE

Female and Male

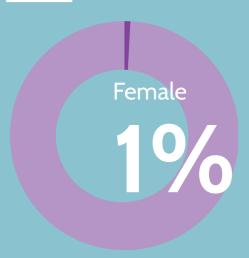
Classifications	Years in Business	Jobs in last 5 years
Project Specialist	3	1
Purchasing Manager	9	2
Regional Manager	17	2
Restaurant Manager	14	2.4
Revenue Manager	28	1
Sales Manager	9	1.5
Senior Manager	25	3
Service Manager	7	1
Service Technician	20	1
Shift Leader	4.5	2
Shift Supervisor	9	2.25
Sous Chef	14	2.5
Team Manager	11.5	2
Training Manager	14.75	1.25
Venue Operations Manager	9	4
Vice President of IT	25	1
Vice President of Operations	17.75	1.5

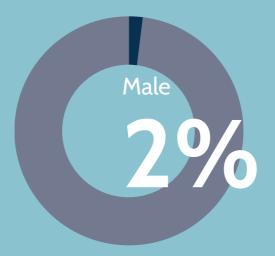
PERCENTAGE OF MANAGERS RECEIVING BONUSES FROM PREVIOUS EMPLOYER





CLASSIFICATION UPGRADE





DEGREE OR NO DEGREE: YOU MAKE THE CALL!

Classifications	2 Year	4 Year	None	Masters	Military	Some Post HS Education
Accounting Specialist	•	100%	•	•	•	•
Area Coach	•	50%	50%	•	•	•
Area Director	22%	50%	28%	•	•	•
Area Leader of Training	•	100%	•	•	•	•
Assistant / Co-Manager	27%	23%	44%	•	3%	3%
Assistant Controller	•	100%	•	•	•	•
Assistant Culinary Director	100%	•	•	•	•	•
Assistant General Manager	29%	25%	40%	3%	2%	1%
Assistant Kitchen Manager	38%	23%	23%	•	8%	8%
Assistant Restaurant Manager	100%	•	•	•	•	•
Attractions Operations Manager	•	100%	•	•	•	•
Bakery Manager	•	50%	50%	•	•	•
Banquet Manager	•	50%	50%	•	•	•
Banquet Supervisor	•	•	100%	•	•	•
Bar Manager	67%	•	33%	•	•	•
Board Director	•	•	•	•	100%	•
Catering Manager	25%	59%	8%	•	•	8%
Catering Sales Manager	•	50%	50%	•	•	•
Chef	50%	17%	29%	•	•	4%

DEGREE OR NO DEGREE: YOU MAKE THE CALL!

Some Classifications 2 Year 4 Year Military Post HS None Masters **Education** Chef Instructor 100% • • 100% Chef Tournant • Chief of Staff 100% Chief Operating 100% • Officer Co-General 100% Manager Commissary 100% Manager Controller 67% 33% • Corporate Chef 50% 50% • • Culinary Development 100% Director 100% **Culinary Director** Digital Marketing 100% Manager Director of 100% Banquets Director of 100% Catering Director of 100% Catering Sales Director of 100% Construction Director of Culture 100% & Hospitality

DEGREE OR NO DEGREE: YOU MAKE THE CALL!

Classifications	2 Year	4 Year	None	Masters	Military	Some Post HS Education
Director of Franchise Operations	100%	•	•	•	•	•
Director of Operations	20%	40%	26%	7%	7%	•
Director of Purchasing	•	100%	•	•	•	•
Dir. of Sales/Dir. of Sales & Mktg	33%	•	33%	33%	•	•
Director of Special Events	•	•	100%	•	•	•
Director of Training	•	100%	•	•	•	•
District / Multi-Unit Manager	21%	50%	21%	4%	•	4%
Engaged Life Supervisor	•	•	•	100%	•	•
Event Coordinator	•	•	100%	•	•	•
Events & Sales Manager	14%	72%	14%	•	•	•
Executive Chef	40%	27%	28%	2%	3%	•
Executive Sous Chef	100%	•	•	•	•	•
Fast Track General Manager	30%	10%	60%	•	•	•
Food and Beverage Director	33%	33%	33%	•	•	•
Food and Beverage Manager	•	50%	50%	•	•	•

DEGREE OR NO DEGREE: YOU MAKE THE CALL!

Classifications	2 Year	4 Year	None	Masters	Military	Some Post HS Education
Franchise Business Consultant	•	100%	•	•	•	•
Front of House Manager	•	•	•	•	100%	•
General Manager	23%	29%	43%	2%	2%	1%
General Manager in Training	100%	•	•	•	•	•
Graphic Designer	100%	•	•	•	•	•
Grocery Manager	50%	50%	•	•	•	•
Hotel Manager	•	•	100%	•	•	•
Hourly (non- supervisory)	•	•	100%	•	•	•
Hourly Supervisor	36%	9%	55%	•	•	•
HR Talent Coordinator	100%	•	•	•	•	•
Human Resource Director	20%	40%	40%	•	•	•
Human Resource Manager	•	80%	•	20%	•	•
Human Resources Coordinator	100%	•	•	•	•	•
IT Technician Specialist	•	100%	•	•	•	•
Kitchen Manager	35%	18%	42%	1%	3%	1%
Local Operating Partner	•	100%	•	•	•	•
Maintenance Technician	50%	•	50%	•	•	•

DEGREE OR NO DEGREE: YOU MAKE THE CALL!

Classifications	2 Year	4 Year	None	Masters	Military	Some Post HS Education
Managing Partner	17%	50%	33%	•	•	•
Marketing Manager	40%	•	•	60%	•	•
Multi-Unit General Manager	50%	25%	25%	•	•	•
Office Manager	100%	•	•	•	•	•
Operations Manager	50%	50%	•	•	•	•
Pastry Chef	50%	50%	•	•	•	•
Plant Production Manager	•	•	100%	•	•	•
Production Manager	100%	•	•	•	•	•
Project Specialist	•	100%	•	•	•	•
Purchasing Manager	•	100%	•	•	•	•
Regional Manager	50%	50%	•	•	•	•
Restaurant Manager	26%	26%	42%	22%	1%	1%
Revenue Manager	•	100%	•	•	•	•
Sales Manager	•	100%	•	•	•	•
Senior Manager	•	100%	•	•	•	•
Service Manager	•	•	100%	•	•	•
Service Technician	•	•	100%	•	•	•
Shift Leader	•	100%	•	•	•	•
Shift Supervisor	•	36%	50%	•	14%	•
Sous Chef	39%	16%	40%	1%	3%	1%

DEGREE OR NO DEGREE: YOU MAKE THE CALL!

Classifications	2 Year	4 Year	None	Masters	Military	Some Post HS Education
Team Manager	50%	•	50%	•	•	•
Training Manager	25%	50%	25%	•	•	•
Venue Operations Manager	•	100%	•	•	•	•
Vice President of IT	•	100%	•	•	•	•
Vice President of Operations	25%	50%	•	•	25%	•



CANADA PROVINCIAL BREAKOUT

Canada consists of the following provinces:

Alberta, British Columbia, Montreal, Ontario & Vancouver Island

Overall Average for the Canada Region

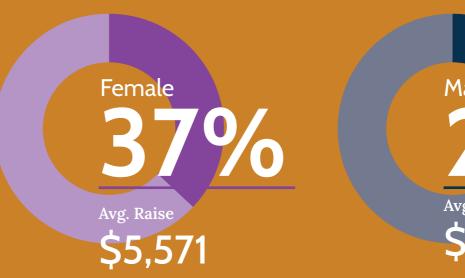
	Female	Male
Fast Casual	\$50,000	•
Casual Theme	\$55,000	\$53,693
Upscale Casual	\$68,600	\$63,857
Corporate Food & Beverage	\$40,320	\$123,125
QSR	\$75,833	\$48,222

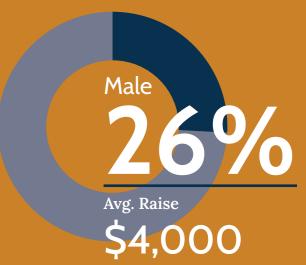


Breakdown by Job Title and Classification

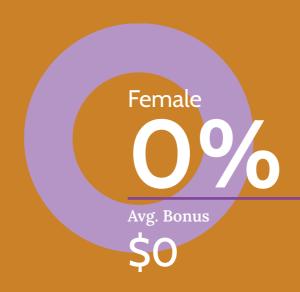
Classifications	Female	Male	Classifications	Female	Male
Assistant/ Co-Mar	nager		General Manager		
Casual Theme	\$50,000	•	Casual Theme	•	\$63,000
QSR	\$47,500	•	Upscale Casual	•	\$65,000
			QSR	•	\$50,390
Assistant General	Manager		Corporate Food	•	\$72,500
Fast Casual	\$50,000	•	& Beverage		77=,000
Upscale Casual	\$55,000	•			
			Kitchen Manager		
Assistant Kitchen	Manager		Casual Theme	•	\$55,000
Casual Theme	•	\$60,000	Upscale Casual	•	\$68,000
Upscale Casual	•	\$60,000			
			Marketing Manager		
Banquet Manager			QSR	\$65,000	\$80,000
Corporate Food & Beverage	\$40,000	•	Banquet Supervisor		
Director of Operat	ions		Corporate Food & Beverage	\$36,480	•
QSR	\$110,000	\$115,000			
- Qoit	φπο,σσσ	рпо,ооо	Restaurant Manager	•	
Director of Sales			Casual Theme	\$58,750	\$54,342
QSR	\$95,000		Upscale Casual	\$75,400	\$56,333
QSK	\$33,000		QSR	•	\$51,000
District/Multi-Un	it Manager				
QSR	\$72,500	•	Sous Chef		
	. /		Casual Theme	•	\$60,000
Executive Chef			Corporate Food & Beverage	\$44,160	•
Upscale Casual	•	\$85,000			
			Vice President of Op	erations	
			Corporate Food & Beverage	•	\$190,000

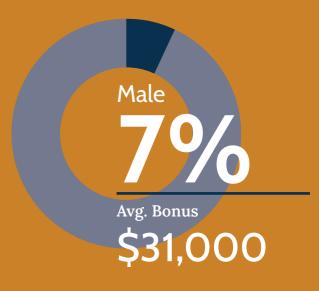
Received Raises





Received Bonuses





SOUTHWEST REGIONAL BREAKOUT

The Southwest consists of the following states:

Arizona, New Mexico, Oklahoma & Texas

Overall Average for the Southwest Region

	Female	Male
QSR	\$50,250	\$55,168
Fast Casual	\$52,662	\$56,081
Family Style	\$52,000	\$62,500
Casual Theme	\$57,840	\$61,670
Upscale Casual	\$76,000	\$70,100
Upscale Dining + Fine Dining	\$92,500	\$70,033
Retail/Grocery	•	\$64,266
Event Dining	•	\$70,000
Hospitality	\$62,444	\$71,249
Corporate Food & Beverage	•	\$71,875

Restaurant Division

Breakdown by Job Title and Classification

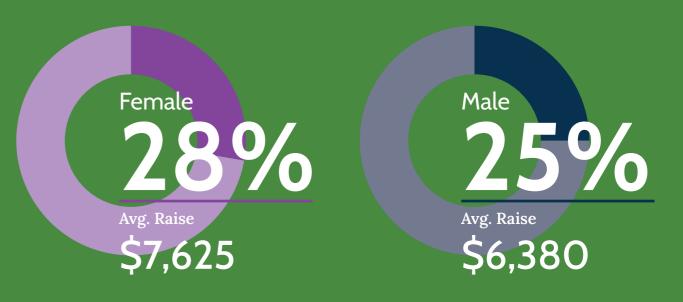
Classifications	Female	Male	Classifications	Female	Male
Assistant /Co-Ma	nager		Executive Chef		
QSR	\$30,000	•	Casual Theme	•	\$60,000
Fast Casual	\$49,060	\$52,800	Upscale Casual	•	\$70,000
Casual Theme	\$61,500	\$57,500	Upscale Dining	•	\$70,000
Assistant General	Manager		Food & Beverage M	anager	
Fast Casual	\$56,666	\$58,500	Corporate Food	•	\$75,000
Casual Theme	\$60,500	\$62,444	& Beverage		\$75,000
Upscale Casual	\$70,000	\$75,000			
Upscale Dining	•	\$73,333	General Manager		
	_		QSR	\$50,800	\$50,083
Catering/Sales/E	vents Manag	er	Fast Casual	\$60,125	\$60,030
Casual Theme	•	\$90,000	Family Style	•	\$62,500
		φου,σου	Casual Theme	\$56,250	\$66,300
Chef			Upscale Casual	\$90,000	\$78,000
Casual Theme	•	\$67,500	Upscale Dining	•	\$75,000
Casual Theme		\$07,300	Corporate Food & Beverage	•	\$76,500
Director of Cateria	ng		Event Dining	•	\$65,000
Event Dining	•	\$75,000			
			Hourly		
District Manager			Casual Theme	•	\$37,400
QSR	•	\$85,000	_		. ,
Casual Theme	\$85,000	\$100,000	Human Resource M	lanager	
			Casual Theme	\$73,000	•



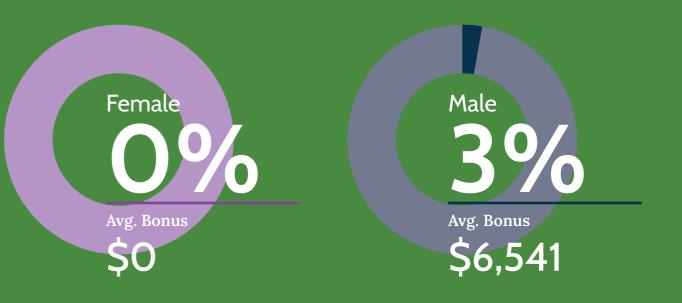
Breakdown by Job Title and Classification

Classifications	Female	Male	
Kitchen Manager			
Casual Theme	•	\$57,750	
Upscale Casual	•	\$65,000	
Restaurant Manager			
QSR	\$40,000	\$48,345	
Fast Casual	\$50,000	\$44,100	
Family Style	\$52,000	•	
Casual Theme	\$55,519	\$57,881	
Upscale Casual	\$68,000	\$63,750	
Upscale Dining	\$65,000	\$71,875	
Retail/Grocery	•	\$80,000	
Sous Chef			
Casual Theme	•	\$60,000	
Upscale Dining	•	\$67,000	
Corporate Food & Beverage	•	\$63,750	
Training Manager			
QSR	\$78,000	•	
Vice President of Op	perations		
Casual Theme	•	\$110,000	

Received Raises



Received Bonuses



SOUTHEAST REGIONAL BREAKOUT

The Southeast consists of the following states:

Alabama, Arkansas, Florida, Kentucky, Louisiana, Mississippi, Georgia, South Carolina, Tennessee & West Virginia

Overall Average for the Southeast Region

	Female	Male
QSR	\$55,453	\$64,944
Fast Casual	\$42,238	\$50,993
Family Style	\$52,208	\$58,162
Casual Theme	\$57,383	\$68,847
Upscale Casual	\$62,750	\$70,826
Upscale Dining	•	\$75,371
Corporate Dining	\$60,833	\$63,644
Event Dining	•	\$50,000



Restaurant Division

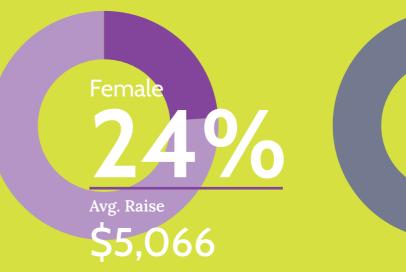
Breakdown by Job Title and Classification

Classifications	Female	Male	Classifications	Female	Male
Assistant Manager	_		Restaurant Manage	er	
QSR	\$41,890	\$42,800	QSR	\$51,846	\$53,083
Fast Casual	\$39,800	\$46,700	Fast Casual	\$51,590	\$54,375
Family Style	\$53,125	\$51,500	Family Style	\$40,000	\$45,000
Casual Theme	\$50,900	\$52,500	Casual Theme	\$55,426	\$59,826
Upscale Casual	\$59,500	\$57,500	Upscale Casual	\$66,250	\$66,097
			Upscale Dining		\$60,113
Assistant General	Manager				
QSR	\$40,000	•	Executive Chef		
Fast Casual	•	\$46,093	Casual Theme	•	\$69,750
Casual Theme	\$52,500	\$56,625	Upscale Casual	•	\$60,000
Upscale Casual	\$62,500	\$66,333	Upscale Dining	•	\$88,333
			Event Dining	•	\$63,000
Catering/Sales/Ev	ents Manag	er	Corporate Dining	•	\$78,433
Fast Casual	\$29,560	•			
Upscale Casual	•	\$60,000	General Manager		
Upscale Dining	•	•	QSR	\$51,980	\$55,836
Corporate Dining	\$65,000	•	Fast Casual	•	\$51,245
			Family Style	\$63,500	\$63,111
			Casual Theme	\$57,000	\$67,047
Shift Supervisor			Upscale Casual	•	\$76,666
Fast Casual	•	\$27,040		_	
Family Style	•	\$44,200	Hourly		
			QSR	•	\$15.5 hr
			Casual Theme	•	\$14 hr
			Corporate Dining	\$16 hr	•

Breakdown by Job Title and Classification

Classifications	Female	Male	Classifications	Female	Male
Kitchen Manager			Area Director		
Casual Theme	\$56,000	\$52,233	QSR	•	\$87,000
Upscale Casual	•	\$60,000	Family Style	•	\$87,000
Event Dining	•	\$50,000	Casual Theme	•	\$115,000
Sous Chef			Assistant Kitchen M	lanager	
Casual Theme	\$64,000	\$56,833	Casual Theme	\$56,000	\$55,200
Upscale Casual	•	\$66,666			
Upscale Dining	•	\$77,666	Managing Partner		
Corporate Dining	\$55,000	\$62,500	Casual Theme	•	\$80,000
Fast Track General	Manager	\$54,000	Chef Casual Theme	•	\$80,000
Casual Theme	\$58,000	\$50,000	Upscale Casual	•	\$60,000
			Corporate Dining	\$62,500	\$50,000
Human Resources I	irector			-	
Fast Casual	\$48,000	•	District Manager		
Casual Theme	\$85,000	•	QSR	\$70,000	\$86,000
Area Coach			Corporate Chef		
QSR	\$77,000	•	Upscale Casual	•	\$135,000
Fast Casual	•	\$77,500			
Casual Theme	•	\$100,000			

Received Raises





Southeast

Received Bonuses





NORTHEAST REGIONAL BREAKOUT

The Northeast consists of the following states:

Connecticut, Maine, Massachusetts, New Hampshire, Rhode Island & Vermont

Overall Average for the Northeast Region

	Female	Male
QSR	\$67,357	\$61,913
Fast Casual	\$64,362	\$63,347
Casual Theme	\$69,332	\$73,908
Upscale Casual	\$83,750	\$74,714
Upscale Dining	\$78,333	\$79,742
Hospitality	\$103,066	\$95,593
Marketplace Dining	\$65,000	\$66,666
Corporate Food & Beverage	\$70,000	\$85,640
Event Dining	•	\$67,500
Retail/Grocery	•	\$60,000

Restaurant Division

Breakdown by Job Title and Classification

Classifications	Female	Male	Classifications	Female	Male
Area Director			Chef		
Fast Casual	\$90,000	\$90,000	Upscale Casual	•	\$70,000
Casual Theme	•	\$95,000			
			Director of Food &	Beverage	
Assistant / Co-Ma	nager		Casual Theme	•	\$80,000
QSR	\$57,142	\$53,240	Corporate Food	•	\$85,000
Fast Casual	\$59,000	\$51,750	& Beverage		\$65,000
Casual Theme	\$66,007	\$64,142			
Upscale Casual	\$83,750	•	District / Multi-Un	it Manager	
Retail/Grocery	•	\$60,000	QSR	•	\$85,000
Assistant General I Fast Casual	•	\$70,000	Event & Sales Mana Marketplace Dining	\$75,000	•
Casual Theme	\$48,464	\$65,450		710,000	
Upscale Casual	•	\$75,000	Executive Chef		
Upscale Dining	\$90,000	\$75,300	Fast Casual	•	\$75,000
		. ,	Casual Theme	•	\$79,150
Assistant Kitchen I	Manager		Upscale Dining	•	\$76,000
Casual Theme	•	\$60,000			
Marketplace Dining	•	\$65,000	Food & Beverage D	irector	
	_		Upscale Casual	•	\$85,000
Catering Manager					
Marketplace Dining	\$55,000	•	Food & Beverage M	lanager	
			Casual Theme	•	\$75,000

Breakdown by Job Title and Classification

Classifications	Female	Male	Classifications	Female
General Manager			Regional Manager	
QSR	\$57,500	\$60,000	Casual Theme	\$62,000
Fast Casual	\$66,625	\$64,666	QSR	\$120,000
Casual Theme	\$80,000	\$87,560		
Upscale Casual	•	\$85,000	Restaurant Manage	r
Upscale Dining	•	\$115,000	QSR	\$62,000
Corporate Food & Beverage	\$70,000	\$96,200	Fast Casual	•
Event Dining	•	\$70,000	Casual Theme	\$65,000
Livent Dining		\$70,000	Upscale Dining	\$72,500
Hourly Supervisor			Shift Supervisor	
Fast Casual	•	\$40,560	Fast Casual	\$45,760
Human Resource Di			Sous Chef	
Casual Theme	\$100,000	•	Casual Theme	\$67,500
			Event Dining	•
Human Resource M	anager		Fast Casual	•
Corporate Food & Beverage	•	\$100,000	Upscale Casual	•
312313183			Upscale Dining	•
Kitchen Manager				
Casual Theme	•	\$70,000	Vice President of O	perations
Corporate Food & Beverage	•	\$77,000	Marketplace Dining	•
Marketplace Dining	•	\$50,000		

Received Raises

Male

\$75,000

\$66,590 \$76,000

\$71,666 \$65,000

\$73,000

\$69,333

\$66,000

\$85,000



Received Bonuses



MID-ATLANTIC REGIONAL **BREAKOUT**

The Mid-Atlantic consists of the following states:

Delaware, Maryland, New Jersey, New York, North Carolina, Pennsylvania & Virginia

Overall Average for the Mid-Atlantic Regional Region

	Female	Male
QSR	\$49,701	\$60,556
Fast Casual	\$62,018	\$78,257
Family Style	\$42,640	\$70,139
Casual Theme	\$55,198	\$91,895
Upscale Casual	\$78,889	\$86,218
Upscale Dining	\$85,000	\$87,609
Event Dining	\$60,000	\$76,750
Retail/Grocery	•	\$120,000



Restaurant Division

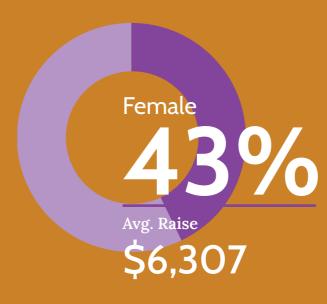
Breakdown by Job Title and Classification

Classifications	Female	Male	Classifications	Female	Male
Assistant Manager			Executive Chef		
QSR	\$54,963	\$46,871	Casual Theme	•	\$71,905
Fast Casual	\$54,572	•	Upscale Casual	•	\$85,714
Family Style	\$42,640	•	Upscale Dining	•	\$120,000
Casual Theme	\$56,875	\$62,162			
Upscale Casual	\$65,000	\$75,000	General Manager		
Upscale Dining		\$77,500	QSR	\$57,812	\$63,411
			Fast Casual	\$72,500	\$66,731
Assistant General	Manager		Family Style	•	\$66,666
QSR	\$36,330	\$60,000	Casual Theme	•	\$77,444
Fast Casual	\$60,500	\$69,000	Upscale Casual	\$110,000	\$77,500
Family Style	•	\$65,000	Upscale Dining	\$85,000	\$120,000
Casual Theme	•	\$62,948			
Upscale Casual	•	\$70,000	Hourly		
			QSR	\$31,200	\$20,000
Director of Food &	Beverage		Fast Casual	\$47,840	•
Event Dining	•	\$85,000	Casual Theme	•	\$35,360
			Upscale Dining	•	\$45,760
Director of Operati	ions				
Fast Casual	•	\$120,000	Kitchen Manager		
Casual Theme	•	\$143,750	QSR	•	\$50,000
Upscale Casual	•	\$200,000	Fast Casual	•	\$78,750
			Casual Theme	\$58,500	\$57,863
District Manager					
QSR	•	\$82,500	Sous Chef		
Casual Theme	•	\$150,000	Casual Theme	\$48,920	\$57,502
			Upscale Casual	•	\$56,250
			Upscale Dining	\$73,000	\$85,000

Breakdown by Job Title and Classification

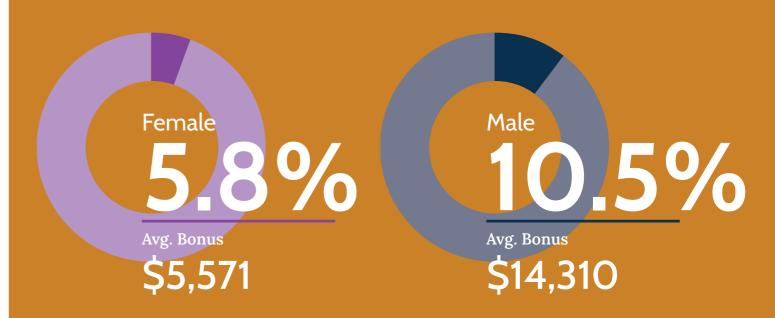
Classifications	Female	Male	Classifications	Female	Male
Restaurant Manager	r		Managing Partner		
QSR	•	\$76,000	Casual Theme	•	\$87,500
Fast Casual	\$60,500	\$58,316			
Casual Theme	\$56,495	\$65,512	Regional Manager		
Upscale Casual	\$61,666	\$63,500	Fast Casual	•	\$55,000
Upscale Dining	•	\$85,000	Casual Theme	•	\$92,500
Area Director			VP of Operations		
QSR	•	\$85,666	Casual Theme	•	\$250,000
Fast Casual	•	\$100,000			
Casual Theme	•	\$110,000	Catering Manager		
			Event Dining	\$65,000	•
Assistant Kitchen M	lanager				
Casual Theme	•	\$64,000	Catering Sales Mana	ager	
			Event Dining	\$55,000	\$60,000
Bar Manager					
Casual Theme	•	\$54,000	Pastry Chef		
			Event Dining	\$60,000	•
Chef			Upscale Dining	•	\$80,000
Casual Theme	•	\$73,777			
Upscale Casual	•	\$75,000	Director of Banquet	S	
Retail/Grocery	•	\$120,000	Event Dining	•	\$110,000
Controller/Revenue	e Manager		Marketing Manager		
Casual Theme	•	\$110,000	Event Dining	•	\$52,000
Upscale Casual	•	\$73,000		-	

Received Raises





Received Bonuses



MIDWEST REGIONAL BREAKOUT

The Midwest consists of the following states:

Illinois, Indiana, Iowa, Kansas, Michigan, Minnesota, Missouri, Nebraska, North Dakota, Ohio, South Dakota, & Wisconsin

Overall Average for the Midwest Region

	Female	Male
QSR	\$39,520	\$58,659
Fast Casual	\$61,927	\$61,174
Family Style	\$45,250	\$48,900
Casual Theme	\$71,396	\$67,518
Upscale Casual	•	\$63,265
Upscale Dining	\$69,321	\$64,117
Corporate Food & Beverage	\$96,000	\$62,592
Event Dining	•	\$65,500



Restaurant Division

Breakdown by Job Title and Classification

Classifications	Female	Male	Classifications	Female	Male
Assistant Manager			Executive Chef		
QSR	•	\$46,000	Casual Theme	\$90,000	\$78,41
Fast Casual	\$43,680	\$59,000	Upscale Dining	•	\$74,00
Family Style	•	\$50,000	Event Dining	•	\$65,50
Casual Theme	\$57,166	\$56,230			
Upscale Casual	•	\$65,000	General Manager		
			QSR	•	\$58,38
Assistant General l	Manager		Fast Casual	\$59,800	\$59,55
QSR	•	\$55,120	Family Style	•	\$60,00
Fast Casual	\$55,450	\$52,000	Casual Theme	\$71,444	\$68,27
Casual Theme	\$60,833	\$64,050	Upscale Dining	\$84,000	\$83,33
Upscale Dining	\$65,000	\$70,000	Corporate F&B	•	\$67,65
Corporate F&B	•	\$62,500			
			Shift Leader		
Area Coach			QSR	\$39,520	•
QSR	•	\$76,500	Fast Casual	\$33,280	•
Events Manager			Kitchen Manager		
Casual Theme	\$55,000	•	Fast Casual	•	\$52,00
			Family Style	•	\$47,50
Director of Operati	ions		Casual Theme	•	\$61,93
Casual Theme	•	\$124,333	Corporate F&B	•	\$57,62
Corporate F&B	\$96,000	•		_	
			Assistant Kitchen M	Manager	
Director of Sales			Casual Theme	•	\$46,84
QSR	•	\$63,000			

Breakdown by Job Title and Classification

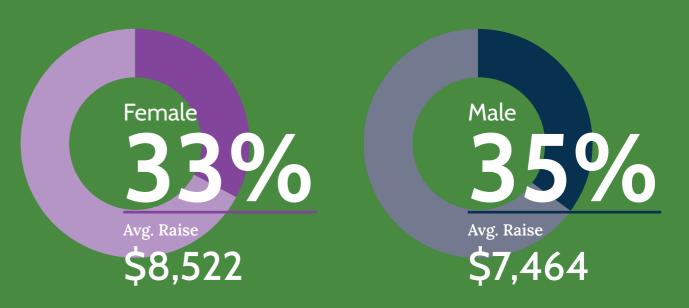
Classifications	Female	Male	
Sous Chef			
Casual Theme	\$70,000	\$59,833	
Upscale Casual	•	\$63,333	
Upscale Dining	\$68,000	\$61,100	
Area Director Casual Theme	\$95,000	•	
Regional Manager			
Casual Theme	\$85,000	•	
Upscale Casual	•	\$58,741	

Classifications	Female	Male
District Manager		
QSR	•	\$65,000
Fast Casual	\$76,666	\$77,500
Director Human F Fast Casual	Resources \$88,000	•
Sales Manager	\$88,000	\$70,000
Sales Manager Fast Casual	\$88,000	\$70,000
	\$88,000	\$70,000

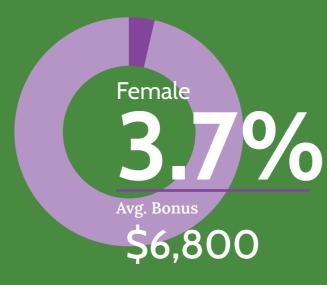
Restaurant Manager QSR \$52,950 \$50,536 \$58,166 Fast Casual \$45,250 \$38,100 Family Style \$58,117 \$58,645 Casual Theme \$61,461 Upscale Casual \$60,285 \$54,666 **Upscale Dining**



Received Raises



Received Bonuses





PACIFIC NORTHWEST REGIONAL BREAKOUT

The Pacific Northwest consists of the following states:

Alaska, California, Hawaii, Oregon, & Washington

Overall Average for the Pacific Northwest Region

	Female	Male
QSR	\$55,500	\$57,000
Fast Casual	\$63,750	\$95,714
Family Style	\$60,000	\$64,999
Casual Theme	\$67,050	\$74,110
Upscale Casual	•	\$120,000
Upscale Dining	\$75,000	\$73,833
Corporate Food & Beverage	•	\$56,000
Corporate Dining	\$70,000	\$46,000
Retail	\$62,000	•

Restaurant Division

Breakdown by Job Title and Classification

Classifications	Female	Male	Classifications	Female	Male
Assistant Manager			Director of Catering	Sales	
QSR	•	\$72,000	Casual Theme	\$90,000	•
Fast Casual	\$55,666	\$57,500			
Casual Theme	\$65,000	\$66,440	Events & Sales Mana	ager	
Upscale Dining	•	\$60,000	Casual Theme	\$75,000	\$70,000
Assistant General M	Ianager		District/ Multi-Uni	t Manager	
QSR	•	\$34,000	QSR	•	\$75,000
Fast Casual	\$63,000	\$68,700			4.07000
Family Style	\$60,000	•	Managing Partner		
Casual Theme	•	\$73,500	Fast Casual	•	\$125,000
Upscale Casual	•	\$120,000			Ģ120,000
Upscale Dining	•	\$85,000	Marketing Manager		
Corporate Food & Beverage	•	\$65,000	Casual Theme	\$85,000	•
Area Director			Director of Catering	g Sales	
Upscale Casual	•	\$120,000	Casual Theme	\$90,000	•
Catering Manager			Executive Chef		
Casual Theme	\$67,000	•	Casual Theme	•	\$75,000
Catering Sales Man	ager		General Manager		
Upscale Dining	•	\$63,000	QSR	\$55,500	\$55,000
			Fast Casual	\$73,333	\$75,402
Controller			Family Style	•	\$65,000
Casual Theme	•	\$130,000	Casual Theme	\$80,000	\$80,200
		, ,	Upscale Dining	•	\$80,000

Breakdown by Job Title and Classification

Classifications	Female	Male
Kitchen Manager		
Fast Casual	•	\$69,000
Casual Theme	•	\$81,000
Upscale Casual	•	\$120,000
Shift Supervisor		
Upscale Casual	•	\$120,000
Sous Chef		
Casual Theme	\$70,000	\$65,250
Upscale Casual	•	\$120,000
Upscale Dining	\$75,000	\$75,000
HR Talent & Opera Corporate Dining	tions Coordi \$62,500	inator •
Bakery Manager		
Retail	\$62,000	•
Corporate Chef		
Upscale Casual		

Classifications	Female	Male
Culinary Developr	ment Directo	r
Casual Theme	•	\$95,000
Director of Cultur	e & Hospitali	ty
Corporate Dining	\$70,000	•
HR Operations Co	ordinator	
Corporate F&B	•	\$47,320
Vice President of	IT	
Casual Theme		\$125,000

Received Raises







ROCKY MOUNTAIN REGIONAL BREAKOUT

The Rocky Mountain consists of the following states:

Colorado, Idaho, Montana, Nevada, Utah, & Wyoming

Overall Average for the Rocky Mountain Region

	Female	Male
QSR	\$62,071	\$67,500
Fast Casual	\$90,000	\$81,000
Casual Theme	\$74,500	\$68,700
Upscale Casual	\$58,000	\$92,500
Upscale Dining	•	\$80,000
Corporate Food & Beverage	\$53,000	\$65,000
Event Dining	\$75,000	•



Restaurant Division

Healthcare/Senior

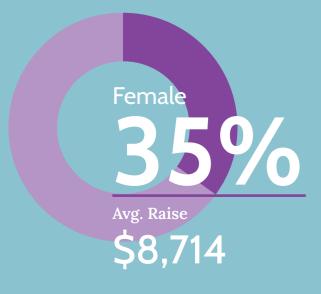
Living

Breakdown by Job Title and Classification

Classifications	Female	Male	Classifications	Female	Male
Assistant / Co-Mar	nager		General Manager	_	
QSR	\$46,000	•	QSR	\$59,875	\$65,000
Corporate Food	\$53,000	•	Fast Casual	•	\$74,000
& Beverage			Casual Theme	\$80,000	\$75,000
Area Director			Upscale Casual	•	\$92,500
Casual Theme	\$100,000	•	Human Resource M	lanager	
			Event Dining	\$75,000	•
Assistant General N	Manager				
QSR	\$54,000	•	Kitchen Manager		
Corporate Food & Beverage	•	\$75,000	Casual Theme	\$65,000	\$65,000
Assistant Kitchen M	Manager		Director of Constru	ıction	
Fast Casual	•	\$72,000	Fast Casual	•	\$130,000
Events Manager			Restaurant Manage	er	
QSR	•	\$75,000	Casual Theme	\$67,333	\$64,800
Fast Casual	\$90,000	•	Upscale Casual	\$58,000	•
District / Multi-Ur	nit Manager		Corporate Food & Beverage	•	\$55,000
QSR	\$95,000	•			
Fast Casual	•	\$73,500	Sous Chef		
	_	¥.0,000	Upscale Dining	•	\$80,000
Food & Beverage Di	irector				

\$85,000

Received Raises





Received Bonuses

